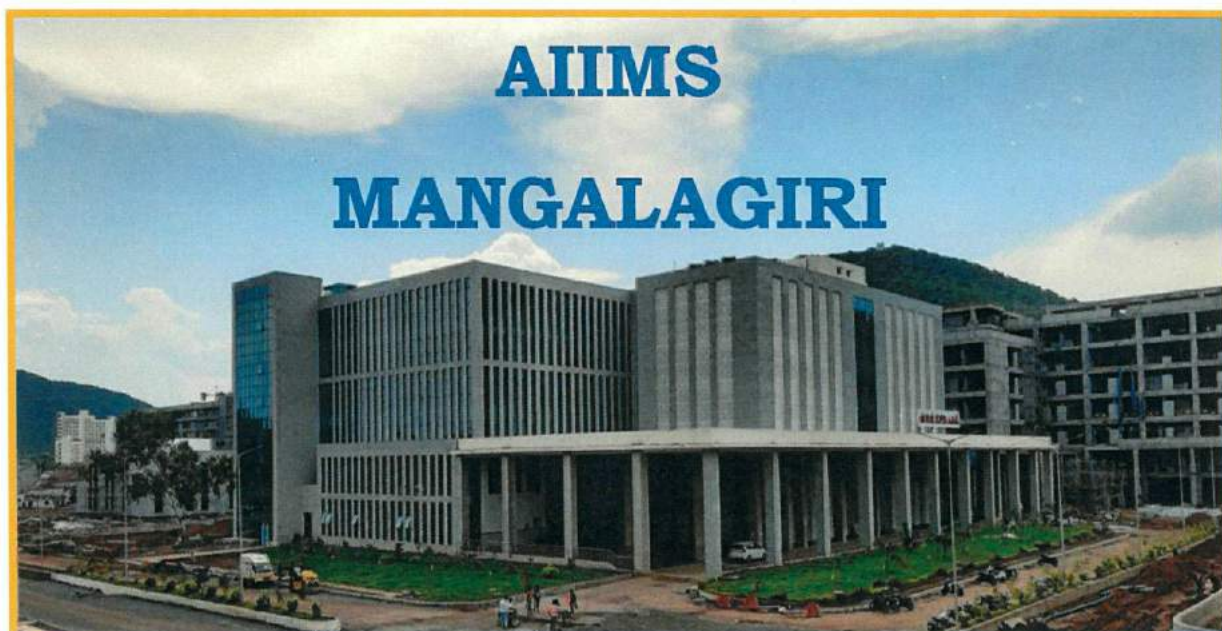


अखिल भारतीय आयुर्विज्ञान संस्थान, मंगलगिरि, आंध्रप्रदेश
 All India Institute of Medical Sciences, Mangalagiri, Andhra Pradesh
 అఖిల భారత వైద్య విజ్ఞాన సంస్థ, మంగళగిరి, ఆంధ్రప్రదేశ్
 A Central Autonomous Body, Ministry of Health & Family Welfare,
 Government of India



MINUTES OF 3RD MEETING OF INSTITUTE BODY
 Through Video Conferencing

Date: 16.04.2021

Time: 11 AM

Mukesh Tripathi

Member Secretary डॉ. मुकेश त्रिपाठी

Dr. Mukesh Tripathi, MD, FAMS
 निदेशक एवं सी.ई.ओ./Director & C.E.O.
 अखिल भारतीय आयुर्विज्ञान संस्थान, मंगलगिरि (आ.प्र.)
 All India Institute of Medical Sciences, Mangalagiri (A.P.)

Page | 1

T.S. Ravi Kumar
 Dr. T.S. Ravi Kumar, MS, FRCS(Ed.C.) FACS
 Chairperson
 President, AIIMS, Mangalagiri,
 Govt. of India
 Former: Director Jipmer & VC, SYIMS

Minutes of the 3rd Meeting of Institute Body Held On 16th April 2021 Via Video Conference.

The 2nd meeting of the Institute Body of AIIMS, Mangalagiri was convened on 16th April 2021 vide Video Conference at 11.00 AM. The meeting was attended by the following members and the special permanent invitees:

S. No.	Name of the Member	Designation
1.	Prof (Dr.) T S Ravikumar, President, AIIMS Mangalagiri	Chairperson
2.	Shri. Arvind Dharmapuri Hon'ble MP, Lok Sabha	Member
3.	Dr. Beesetti Satyavathi Venkata, Hon. Member of Parliament, Lok Sabha	Member
4.	Dr. D S. Gangwar, IAS Additional Secretary & Financial Advisor, MoH&FW, Government of India (Representative of the Ministry of Finance)	Member
5.	Prof. Syama Prasad Pigilam, Vice Chancellor, DR. NTR University of Health Sciences, Vijayawada	Member
6.	Shri. Nilambuj Sharan, Joint Secretary, PMSSY Nominee for Secretary, MoH&FW, Government of India	Member
7.	Dr. K Sathyanarayana, Director, IIT, Tirupati (Representative of MHRD)	Member
8.	Dr. Satish Chandra Girimaji, Director, NIMHANS, Bangalore	Member
9.	Prof. B Reddya Naik Professor of Zoology, University College of Science, Osmania University, Hyderabad	Member
10.	Dr. Ms. Asha Kishore, Rtd. Director, Sree Chitra Tirunal Institute of Medical Sciences and Technology, Trivendrum	Member
11.	Dr. R S Rathore Ex-Chief, Combined Combat Medical Services of CPMFS, Delhi	Member
12.	Dr. K L N Rao, Ex HoD, Paediatric surgery, PGIMER, Chandigarh	Member
13.	Prof R Raveendran, Dean Research, JIPMER, Puducherry	Member
14.	Dr. Mukesh Tripathi Director , AIIMS Mangalagiri	Member Secretary

Mukesh Tripathi

Member Secretary

डॉ. मुकेश त्रिपाठी Page | 2

Dr. Mukesh Tripathi, MD, FAMS
निदेशक एवं सी.ई.ओ./Director & C.E.O.
अखिल भारतीय आयुर्विज्ञान संस्थान, मंगलगिरि (आ.प्र.)
All India Institute of Medical Sciences, Mangalagiri (A.P.)

T.S. Ravikumar

Dr. T.S. Ravikumar, MD, FRCS (Ed.C.) FACS
President, AIIMS, Mangalagiri,
Govt. of India
Former: Director Jipmer & VC, SYIMS

Following members could not attend the meeting;

1	Shri V. Vijayasai Reddy, Hon'ble MP, Rajyasabha	Member
2	Chief Secretary, Government of Andhra Pradesh or Nominee	Member
3	Director General of Health Services, Ministry of Health and Family Welfare, Government of India	Member Ex Officio

The Secretary, MoHFW was represented by Shri. Nilambuj Sharan (EA), Joint Secretary PMSSY. Chairman, Institute Body permitted the following members to attend as special invitees;

1	Dr. Joy A Ghoshal, Dean, AIIMS Mangalagiri
2	Shri. Anshuman Gupta, Deputy Director (Administration), AIIMS Mangalagiri
3	Shri. Binod Kumar Agarwal, Financial Advisor, AIIMS Mangalagiri

The quorum was found to be complete and accordingly the Member-Secretary sought permission of the Chairperson to commence the proceedings.

The brief minutes of deliberations are as follows:

Welcome to the Chairperson

Dr. Mukesh Tripathi, Director, AIIMS Mangalagiri welcomed the President, **Prof. (Dr.) T S Ravikumar, Chairperson, Institute Body, AIIMS Mangalagiri** on behalf of members of Institute Body AIIMS, Mangalagiri and requested him to Chair the 3rd meeting of Institute Body of AIIMS, Mangalagiri.

Member Secretary also welcomed all the esteemed members, Special Invitees and other delegates present in the meeting.

Address by the Chairperson, Governing Body

Prof. (Dr.) T S Ravikumar, President, Chairman, Institute Body, AIIMS Mangalagiri welcomed all the Members and Special Invitees to the 3rd meeting of Institute Body of AIIMS, Mangalagiri.

Chairman called the meeting to order and presented the opening remarks by extending his gratitude to the front line health workers who are toiling for the patients and serving the nation in this pandemic; in the same breath expressed his condolences to the deceased



Member Secretary

डॉ. मुकेश त्रिपाठी

Page | 3

Dr. Mukesh Tripathi, MD, FAMS
निदेशक एवं सी.ई.ओ./Director & C.E.O.
अखिला भारतीय आयुर्विज्ञान संस्थान, मंगलगिरि (आ.प्र.)
All India Institute of Medical Sciences, Mangalagiri (A.P.)



Chairperson

Dr. T.S. Ravikumar, MS, FRCS(Ed.C.) FACS
President, AIIMS, Mangalagiri,
Govt. of India
Former: Director Jipmer & VC, SYIMS

health workers and their families. Institute Body is the institute, members of IB are having special pride in being founding members of the Institute, having guided thus far and also look for extended support in the future in framing the vision, mission and goals of the Institute. He thanked the Members of the IB for their continuing commitment towards making AIIMS Mangalagiri among best of breed nationally and recognized globally.

He appreciated the hard work carried out by the Director & administration, faculty and all the staff during the construction, relocation to permanent campus, and the functioning of the Institute in these difficult times. He further expressed his anguish and angst that the trajectory towards achieving excellence needs to get steeper, and many of the intended innovations and collaborations are not moving forward optimally. On this matter, the AS & FA, Dr. D.S. Gangwar mentioned that based on his experience of attending IB/ GB Meetings in all new AIIMS, he has prepared a presentation on "Good Governance" for assistance in administration of new AIIMS. The Chairman welcomed this initiative and approved that this presentation may be made as a special agenda.

The chairman desired the Member Secretary to prepare a schedule to conduct meetings of various Statutory Bodies namely IB, GB, SFC etc. as per the AIIMS Regulations 2019. He also reminded about the correspondence with Ministry and State Government regarding dedication of various buildings of AIIMS Mangalagiri to the Nation. The President also mentioned about preparations for possible dedication of certain facilities such as OPD, AYUSH, Blood Bank, Academic Building, etc. in early part of June 2021.

Thereafter, the Chairman requested the Member Secretary to take up the individual agenda items.

Agenda No. IB 03/01

Presentation on Progress of the Institute by the Director & CEO, AIIMS Mangalagiri

Member Secretary, Institute Body AIIMS Mangalagiri presented the brief progress of the Institute is as follows;

I. Status of Project:

S.No	Component	Status	Timeline for completion
1	Dharmashala Building	Completed	---
2	AYUSH building	Not complete	31.03.2021
3	Nursing College & Medical College	Not complete	31.03.2021
4	Dissection Hall	Not complete	31.03.2021
5	Nursing Station	Not complete	28.02.2021
6	Labs	Not complete	Three labs for 1 st MBBS by 28.02.2021 Complete building: 30.04.2021
7	Library	Not Complete	30.04.2021
8	Administrative Building	Not Complete	30.04.2021


Member Secretary

डॉ. मुकेश त्रिपाठी

Dr. Mukesh Tripathi, MD, FAMS

निदेशक एवं सी.ई.ओ./Director & C.E.O.

अखिल भारतीय आयुर्विज्ञान संस्थान, मंगलगिरि (आ.प्र.)

All India Institute of Medical Sciences, Mangalagiri (A.P.)

Page | 4


Chairperson

Dr. T.S. RaviKumar, MS, FRCS(Ed.C.) FACS

President, AIIMS, Mangalagiri,

Govt. of India

Former: Director Jipmer & VC, SYIMS

9	Hospital Block	Not Complete	30.06.2021 (Including STP/ETP)
10	Liquid Oxygen Tank	Not Complete	30.06.2021
11	Auditorium	Not Complete	30.06.2021

II. Academics & Research Activities:

- The academic session of AIIMS Mangalagiri commenced at Temporary Campus in the year 2018-19.

Batch	Year	Total Seats	Academics started
1 st	2018-19	50	30.08.2018
2 nd	2019-20	50	04.09.2019
3 rd	2020-21	125	28.12.2020

- Eight Pre and Para-clinical departments started its academic sessions from temporary campus, Govt. Siddhartha Medical College, Vijayawada were shifted to permanent campus AIIMS Mangalagiri in December-2020.
- Continuous Medical Education (CME) programmes, Hands on workshops, Cadaveric workshops, sensitization programmes and online seminars were conducted.
- Professional Examination:

S.No	Course / Batch	Regular / Supplementary	Month	Pass %
1.	1 st MBBS Prof. Exam	Regular	August 2019	96%
2.	1 st MBBS Prof. Exam	Supplementary	October 2019	100%
3.	1 st MBBS Prof. Exam	Regular	December-2020	92%
4.	1 st MBBS Prof. Exam	Supplementary	February-2021	100%
5.	2 nd MBBS Prof. Exam	Regular	February-2021	88%

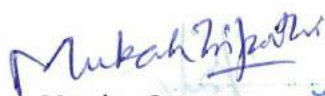
- Research projects taken or completed is as follows;

Total Research Projects taken or completed = 97			
Intramural	Extramural		
	Number	Name	Funded Amount (INR)
82	13	ICMR STS Project	2,60,000/-
	1	The Tuberculosis Association Of India	50,000/-
	1	Department of Health Research (DHR)	48,68,360/-
	1	UNICEF	4,97,000/-
	1	ICMR	11,10,630/-
	1	NHSRC	20,53,800/-
	Total Extramural Projects Approved -18		

- Memorandum of Understanding (MoU):

MoUs were established with various INI institutes under the visionary guidance of the President, AIIMS Mangalagiri is listed below;

- Indian Institute of Technology (IIT), Madras



Member Secretary

डॉ. मुकेश त्रिपाठी

Page | 5

Dr. Mukesh Tripathi, MD, FAMS

निदेशक एवं सी.ई.ओ./Director & C.E.O.

अखिल भारतीय आयुर्विज्ञान संस्थान, मंगलगिरि (आ.प्र.)

All India Institute of Medical Sciences, Mangalagiri (A.P.)



Chairperson

Dr. T.S. Ravi Kumar, MS, FRCS (Ed.C.) FACS

President, AIIMS, Mangalagiri,

Govt. of India

Former: Director Jipmer & VC, SVIMS

- ii. National Institute of Design (NID), Vijayawada
 - iii. Implementation of Research Associates for Patient Safety (I-RAPS) with AIIMS Bhubaneswar and AIIMS Raipur.
7. AIIMS Mangalagiri received RTPCR donated by UNICEF.

III. Hospital Activities:

- a. **12 March 2019** - Out Patient Department (OPD) AIIMS, Mangalagiri has commenced on from **Dharmashala Block**.
- b. **09 December 2019** - OPD shifted to **Main OPD block**.
- c. **February 2021** - Temporary IPD Services started in AYUSH block for COVID management and Regular Services. **Total Functional Beds 50**
- d. **5961 RT-PCR tests done in Virology Lab**
- e. **46,206 patients screened in COVID19 screening zone**
- f. **TELECONSULTATION**

Tele Consultation		Call Based e- Paramarsh	App Based e- Paramarsh
Total Registration		5406	410
Gender	Male	3141	231
	Female	2265	179

g. OPD Census:

Year	From	To	Total
2019	12.03.2019	31.03.2019	49,607
2020	01.01.2020	31.12.2020	81,511
2021	01.01.2021	Till date (02.03.2021)	28,233
Grand Total			1,59,351

h. IPD Census:

Year	From	To	Total
2020	01.01.2020	31.12.2020	177 (COVID)
2021	February 2021	Till date	14
Grand Total			191

i. **Blood Bank:** AIIMS Mangalagiri received the Blood Centre Licence bearing no. 03/GNT/AP/2021/BC/G dated on 18.03.2021 valid upto 17.03.2026 in form 28-C for collection, storage, processing & distribution of Whole Human Blood IP and Blood Components duly approved by the Drugs Controller General (I), Central Licence Approving Authority, New Delhi.


Member Secretary

डॉ. मुकेश त्रिपाठी

Dr. Mukesh Tripathi, MD, FAMS
निदेशक एवं सी.ई.ओ./Director & C.E.O.
अखिल भारतीय आयुर्विज्ञान संस्थान, मंगलगिरि (आ.प्र.)
All India Institute of Medical Sciences, Mangalagiri (A.P.)

Page | 6


Chairperson
Dr. T.S. RaviKumar, MS, FRCS(Ed.C.) FACS
President, AIIMS, Mangalagiri,
Govt. of India
Former: Director Jipmer & VC, SYIMS

AIIMS Mangalagiri first among all the new AIIMS to get the Blood Centre Licence for Whole Blood and Components in such a span short 2 years after starting OPD services.

IV. Recruitment Status:

Ministry had sanctioned a total of 1156 posts ((1089 (183 Faculty posts + 903 Posts for Nursing College + 3 Posts for Project Cell) + 50 + 17)) were sanctioned for various positions including Faculty, Senior Residents, Tutors, Nursing Staff, Non Teaching staff and Project Cell posts for AIIMS Mangalagiri. These posts were being filled in various phases as per the requirement of the Institute.

Position	Available
Faculty	67
Senior Residents	30
Tutors	9
Junior Residents	6
Non-Teaching Staff (Permanent / Deputation)	62
Non-Teaching Staff (Outsourcing)	217
Security (Outsourcing)	101

Upon request of a member, the project cost details and its progress were also appraised to the elite members of the Institute Body. The timelines as provided by the executive agency HSCC were again shown to all members.

Dr. Besetty Satyavathi congratulated the Chairman, Director and all members for improvement in MBBS admissions and fast progress of the institute. She also appreciated the participation of AIIMS Mangalagiri in Eluru epidemic.

Dr. K Satyanarayana felt that the extramural funds of Rs. 88,39,790/- looks little low for a research institute like AIIMS.

President expressed that research progress of AIIMS Mangalagiri is not up to his liking and expressed angst and anguish about the fact he is leading from the front but there is no juice in the system and no support from middle and back. He also felt that as Institute Body we need to push the research activities of the institute. Dr. Asha Kishore seconded the President and suggested that status of the projects also should be appraised. Dr. R Raveendran observed that PhD programme should be started for increasing the number of publications. The Members wished to understand the year-wise break up of Research output; and, also effective representation of the progress of construction with timelines.


Member Secretary

डॉ. मुकेश त्रिपाठी

Dr. Mukesh Tripathi, MD, FAMS

निदेशक एवं सी.ई.ओ./Director & C.E.O.

अखिल भारतीय आयुर्विज्ञान संस्थान, मंगलगिरि (आ.प्र.)

All India Institute of Medical Sciences, Mangalagiri (A.P.)

Page | 7



Chairperson

Dr. T.S. Ravikumar, MS, FRCS(Ed.C.) FACS

President, AIIMS, Mangalagiri,

Govt. of India

Former: Director Jipmer & VC, SYIMS

Dr. R S Rathore stated, going through the Director's comments on the strength of faculty and residents, the number is too less. With this limited number of faculty and residents it is possible to give responsibilities to faculty and delegate responsibilities of different Deans. He also observed that retaining the faculty is big issue in all new AIIMS. The President, however observed that a single Dean is overwhelmed with all academic, research, examination and added administrative matter which has impeded the progress in research and development; hence he has proposed appointment of Deans for Academics, Examination, and Research; in keeping with 2019 AIIMS Regulations, such that the collaborations can move forward meaningfully and research in the Institute is augmented with further extra-mural funding. There are atleast 4 Professors at present and one of them can be appointed Dean of Research, and so on.

Agenda No. IB 03/02

Confirmation of Minutes of 2nd meeting of Institute Body held on 17.12.2019

The Institute Body confirmed the minutes the of 2nd meeting of the IB.

Agenda No. IB 03/03

Taking note of the Action Taken Report on decisions taken in 2nd meeting of the Institute Body meeting held on 17.12.2019

The Institute Body noted the ATR on the decisions of second Institute Body meeting.

Agenda No. IB 03/04

Implementation Research Associates for Patient Safety (IRAPS) collaboration

The President made a brief presentation on IRAPS as below:

Imperative: Quality/Patient Safety is central to health system excellence. Implementation Gap ("Know-Do" Gap) is found to be a key missing link retarding progress. Towards bridging this gap and to develop sustainable, generisable, scalable solutions, a "collaborative" amongst several INIs is envisaged.

Process: Dr. TS Ravikumar, in his capacity as a Working Group Member of WHO Interprofessional Patient Safety Curriculum Committee, has initiated this collaboration, acting as the Convener. This collaborative is titled "Implementation Research Associates for Patient



Member Secretary

डॉ. मुकेश त्रिपाठी

Page | 8

Dr. Mukesh Tripathi, MD, FAMS

निदेशक एवं सी.ई.ओ./Director & C.E.O.

अखिल भारतीय आयुर्विज्ञान संस्थान, मंगलगिरि (आ.प्र.)

All India Institute of Medical Sciences, Mangalagiri (A.P.)



Chairperson

Dr. T.S. RaviKumar, MS, FRCS(Ed.C.) FACS

President, AIIMS, Mangalagiri,

Govt. of India

Former: Director Jipmer & VC, SYIMS

Safety (IRAPS)", and was launched on World Patient Safety Day , September 17, 2020 by the then Joint Secretary PMSSY, Shri Sunil Sharma, IRPS. The initial member institutions are: AIIMS Raipur, AIIMS Bhubaneswar, AIIMS Mangalagiri & NID Vijayawada. Since the launch, AIIMS Deogarh has joined and AIIMS Guwahati is expected to become part of this collaboration of Co-equals.

Expected Outcomes: Pilot testing, validation and development of scalable & sustainable value-based solutions for patient safety for national adoption; build the Science of Patient Safety along with a Leadership Academy for this discipline; adapt & enhance WHO inter-Professional Patient Safety Curriculum with a prospective library of case-based learning scenarios.

Dr Asha Kishore mentioned that quality/ patient safety is so central to health systems and appreciated this initiative. Having now moved to a private sector health system after superannuating from a Central Government Institute, she suggested to expand to include other health systems. Dr. R Raveendran suggested to broaden the scope to other domains such as radiation safety and more.

The Institute Body noted initiative of IRAPS.

Agenda No. IB 03/05

Ratification of Minutes of

- i. 1st Meeting of Governing Body held on 17.12.2019.**
- ii. 2nd Meeting of Governing Body held on 16.07.2020.**

The Institute Body ratified the minute of the 1st and 2nd meeting of Governing Body.

Agenda No. IB 03/06

Ratification of Minutes of 2nd Meeting of Standing Academic Committee held on 17.12.2019.

The Institute Body ratified the minutes of the 2nd meeting of Standing Academic Committee.

Agenda No. IB 03/07

Proposal for the additional construction of UG Hostels (Male & Female) in view of the increased intake (125) of MBBS students from 2020 batch onwards



Member Secretary

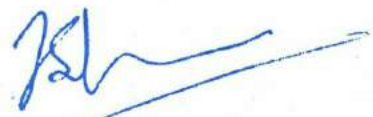
डॉ. मुकेश त्रिपाठी

Dr. Mukesh Tripathi, MD, FAMS

निदेशक एवं सी.ई.ओ./Director & C.E.O.

अखिल भारतीय आयुर्विज्ञान संस्थान, मंगलगिरि (आ.प्र.)

All India Institute of Medical Sciences, Mangalagiri (A.P.)



Chairperson

Dr. T.S. RaviKumar, MS, FRCS(Ed.C.) FACS

President, AIIMS, Mangalagiri,

Govt. of India

Former: Director Jipmer & VC, SYIMS

Member Secretary presented the agenda that AIIMS Mangalagiri is provided with one UG boys hostel of 246 students accommodation capacity and one UG Girls hostel of 120 Students accommodation capacity as part of original DPR, which is not sufficient to meet the future requirement of hostel accommodation.

Member Secretary also gave insight on UG Hostel availability and appraised all the esteemed members pressing need of hostel occupancy because of 125 students of UG admissions. Future Projections for 125 admissions for 5 years MBBS Course is as detailed below;

Intake /Year	Total occupancies (Including Interns)	Total occupancies required (including safety Margin)	Available		Required to be constructed	
			Male	Female	167	293
125	750 (125 X 5 +125)	826 (413+413)	246	120	460	

The IB deliberated the agenda. The IB directed that the Standing Finance Committee is the appropriate committee for such approval at this point of time. The AS & FA, as well as the JS, PMSSY suggested that to fast track the proposal, a detailed proposal note along with preliminary estimates should be sent to the administrative Ministry, in view of urgency of this requirement, which was also agreed upon by the IB.

Agenda No. IB 03/08

Any other matter with the approval of Chair

With approval of Chairman, Institute Body the Member Secretary presented the following table agenda;

Agenda No. IB 03/08-Table Agenda-01

AIIMS Mangalagiri view on ministry circular No.Z-28016/58/2021-PMSSY-IV dated 5th April, 2021 on model work allocation to Directors/Executive Directors and Deputy Directors (Administration) of new AIIMS under PMSSY

To elaborate on this agenda for inclusion, The President expressed in his opening remarks that roles and responsibilities of Director and DDA has been outlined by PMSSY vide these


Member Secretary

डॉ. मुकेश त्रिपाठी
Dr. Mukesh Tripathi, MD, FAMS
निदेशक एवं सी.ई.ओ./Director & C.E.O.
अखिल भारतीय आयुर्विज्ञान संस्थान, मंगलगिरि (आ.प्र.)
All India Institute of Medical Sciences, Mangalagiri (A.P.)

Page | 10-


Chairperson

Dr. T.S. RaviKumar, MS, FRCS(Ed.C.) FACS
President, AIIMS, Mangalagiri,
Govt. of India
Former: Director Jipmer & VC, SYIMS

circular and desired that the Ministry should also elaborate on roles and responsibilities of Presidents of new AIIMS.

The Member Secretary briefed that in the administrative mechanism of Medical College & Health Care institute like AIIMS, there are multiple administrators assigned with specific task for smooth functioning of the Institute. The Superintendent Engineer (SE) being the domain expert of engineering works is the engineering administrator, the Medical Superintendent is the Hospital administrator and the Dean is the Academic administrator. The model work allocation to Deputy Director (Administration) assigns all the functions of these three administrators to DDA, which may result in role overlapping and confusion. Accordingly, the duties and responsibilities of MS, DEAN and SE should also be defined objectively. He further opined that model work allocation to DDA is not in conformity to AIIMS Act, rules and regulations 2019

The Member Secretary requested the Financial Advisor of the Institute to present his views from financial perspectives. The Financial Advisor briefed that the Financial Advisor in Autonomous Body derives its mandate from GFR Rule 229 (viii) and his role has been clearly defined in the "Scheme of Integrated Financial Advisor" issued by Department of Expenditure, Ministry of Finance issued vide O.M. No F.No.5(6)/L&C/2006 dated 1st June, 2006. The model work allocation to DDA, has assigned certain Financial Work to DDA which will create role overlapping and confusion.

Prof. KLN Rao, ex-HoD, Paediatrics, PGIMER, Chandigarh based on his experience in working in Health Care & Research Institute with various functionaries like FA, DDA, MS, DEAN, SE etc., also opined that the model allocation to DDA circulated by PMSSY, has assigned overarching role to DDA which may make him a super administrator and will also create the role overlapping between various functionaries.

JS briefed that if there is any role overlapping between that of DDA and FA, the same may be referred to the PMSSY Division for their consideration and correction in the model work allocation. The AS & FA briefed that he has discussed with JS PMSSY to work out "Role and Work Allocation for Financial Advisor" for new AIIMS. He also desired the FA to prepare a draft on this, and furnish to him and also to PMSSY.

After deliberation, the IB decided that view of Member Secretary and Financial Advisor on model work allocation to Director/ED and Deputy Director (Administration) will be forwarded to the PMSSY Division for examination and necessary action. Further as desired by AS&FA, Sh. B.K. Agarwal FA will prepare a draft on "Role and work allocation to Financial Advisor" for all new AIIMS, and submit to AS&FA and PMSSY Division of the Ministry.



Member Secretary

डॉ. मुकेश त्रिपाठी

Dr. Mukesh Tripathi, MD, FAMS

निदेशक एवं सी.ई.ओ./Director & C.E.O.

अखिल भारतीय आयुर्विज्ञान संस्थान, मंगलगिरि (आ.प्र.)

All India Institute of Medical Sciences, Mangalagiri (A.P.)



Chairperson

Dr. T.S. RaviKumar, MS, FRCS(Ed.C.) FACS

President, AIIMS, Mangalagiri,

Govt. of India

Former: Director Jipmer & VC, SYIMS

Special agenda: Presentation on Good Governance Framework by AS&FA

With the permission of Chair, Dr. Gangwar, AS&FA, gave a brief presentation on Good Governance and its three aspects - Good Governance; Strategic Management and Way Ahead. He highlighted the role of Institute Body, Governing body and other Committees. He mentioned that AIIMS Act provides Regulations based policy governance model. The Institute makes Regulations for the procedure to be followed by the Governing Body, Standing and Adhoc Committees.

In his presentation, he made a reference to the Rule 229, Rule 242 and 229(vi) of GFR 2017 and insisted upon the Periodic Peer Review of Autonomous Organisations (AO) to assess the objectives achieved by them. He advised for signing MoU with the Ministry spelling out the input requirements, output targets and performance parameters. He stressed upon the Institutions to prepare the Annual Achievement cum Performance Reports to point out the performance as per the MoU.

He then highlighted that it is essential to review user charges/sources of internal revenue generation at least once a year by the Governing Body (GB). To augment the revenue, AIIMS Mangalagiri should tap CSR with specific projects, proactive strategy for Research grants, collaboration with other Institutes, short term paid certificate courses and training programs, consultancy to State Governments and other agencies.

Dr. Gangwar highlighted the importance of Strategic Management in the light of Section 13 of AIIMS Act which stipulates the objectives of the Institute and the decision of the IB/GB should be aimed to achieve these objectives.

He also stressed upon giving special emphasis on teaching of humanities in the under graduate course as per Section 14 of AIIMS Act and acknowledged that AIIMS Mangalagiri has already included humanities in the curriculum. He also highlighted the need to integrate the requirement of State Government for training of their health workers and certificate courses for medical teachers in AIIMS for which funds will be provided by the Government.

He suggested that the Institute should constitute an Ad-hoc Committee to design a Strategic Plan and Performance Management System for a period of five years in collaboration with the State Government being the biggest stake holder, in alignment with the Institute's research, teaching and training activities. The Institute should also design Measurement Plan- Self evaluation, Governance Index and Performance Index.

The Institute must improve quality of expenditure by following 3E Model i.e. Effective, Efficient and Economical.

To achieve the above mentioned objectives, he highlighted the different Performance Management Systems namely Management by Objectives (MBO), Balanced Scorecard,



Member Secretary

डॉ. मुकेश त्रिपाठी

Page | 12

Dr. Mukesh Tripathi, MD, FAMS

निदेशक एवं सी.ई.ओ./Director & C.E.O.

अखिल भारतीय आयुर्विज्ञान संस्थान, मंगलगिरि (आ.प्र.)

All India Institute of Medical Sciences, Mangalagiri (A.P.)



Chairperson

Dr. T.S. RaviKumar, MS, FRCS(Ed.C.) FACS

President, AIIMS, Mangalagiri,

Govt. of India

Former: Director Jipmer & VC, SYIMS

Objectives and Key Results (OKR) and Key Performance Indicators (KPI). He suggested a Check list for Institute Body which included long term vision of the Institute, quality of medical education and healthcare, resource generation, innovations, network with other organisations, performance management and evaluation system and statutory and regulatory compliances.

Agenda No. IB 03

Vote of Thanks

The meeting ended with thanks to the Chair, esteemed members, and other delegates present in the meeting.



Member Secretary

डॉ. मुकेश त्रिपाठी

Page | 13

Dr. Mukesh Tripathi, MD, FAMS

निदेशक एवं सी.ई.ओ./Director & C.E.O.

अखिल भारतीय आयुर्विज्ञान संस्थान, मंगलगिरि (आ.प्र.)

All India Institute of Medical Sciences, Mangalagiri (A.P.)



Chairperson

Dr. T.S. RaviKumar, MS, FRCS(Ed.C.) FACS

President, AIIMS, Mangalagiri,

Govt. of India

Former: Director Jipmer & VC, SYIMS